

**Minimum Quality Management System requirements for core suppliers\***

Areas		2010	2011	2012	2013	2014	2015
Europe	EU	ISO 9001					
	Russia				ISO 9001		
North America	US/Canada	ISO 9001					
	Mexico				ISO 9001		
South America	Brazil	ISO 9001					
Asia Pacific	China		ISO 9001				
	Korea (south)		ISO 9001				
	India			ISO 9001			
	Japan			ISO 9001			
	Australia		ISO 9001				
	Thailand					ISO 9001	
Africa	South Africa				ISO 9001		

Requirements valid from Dec 31<sup>st</sup> in the target year.

**Minimum Environmental Management System requirements for core suppliers\***

Areas		2010	2011	2012	2013	2014	2015
Europe	EU	ISO 14001					
	Russia				ISO 14001		
North America	US/Canada	ISO 14001 or SmartWay					
	Mexico				ISO 14001		
South America	Brazil	ISO 14001 (requirements in all new contracts)	ISO 14001				
Asia Pacific	China					ISO 14001	
	Korea (south)			ISO 14001			
	India					ISO 14001	
	Japan			ISO 14001			
	Australia			ISO 14001			
	Thailand						ISO 14001
Africa	South Africa					ISO 14001	

Requirements valid from Dec 31<sup>st</sup> in the target year.

*\*Core suppliers are the suppliers that belong to the supplier base that represent 90% of the global Purchasing spend.*